



**LOCAL  
PARTNERSHIPS**



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## About Us



**THE PUBLIC SECTOR  
DELIVERY SPECIALISTS**



## Introduction

**Local Partnerships LLP is a joint venture between HM Treasury and the Local Government Association. We help the public sector deliver major projects and change at the local level, ensuring key priorities are achieved and clients secure excellent value for money.**

We work with local and national government and other public sector organisations to deliver effective, timely and affordable solutions to the challenges you face.

## Our work in Wales

### Green Growth Wales

Local Partnerships was commissioned by the Welsh Government to support its Green Growth Wales Programme. We work with partners across the public sector in Wales to grow, accelerate and assure successful delivery of the public sector's pipeline of renewable energy and energy efficiency projects. The key objective of the programme is to support sustainable development in Wales, by increasing green investment, reducing carbon emissions, expanding the green economy and sustaining the growth of green jobs.

The programme includes work in the following areas:

- ▶ provision of dedicated project management and commercial support to public sector bodies in each of the Welsh regions
- ▶ subsidised support for the implementation of Re:fit – a programme to deliver large scale buildings energy efficiency retrofits
- ▶ toolkits, advice and support for street lighting energy efficiency conversions
- ▶ support for heat networks' development and delivery
- ▶ help and advice with delivery of renewable energy generation infrastructure, including solar, hydropower, wind etc.
- ▶ next generation technologies such as hydrogen production and use, and energy storage

### Waste Infrastructure Procurement Programmes

We play a critical role in delivering the Welsh Government's Waste Infrastructure Procurement Programmes, helping meet ambitious recycling, landfill diversion and sustainability targets. There are two main elements of support that we offer through this programme:

- ▶ a central strategic programme management function to establish the co-ordination and support arrangements necessary for the successful development and delivery of major infrastructure associated with the reception and treatment of food and residual waste in Wales
- ▶ direct project development, commercial and procurement support for local authorities' procurement partnerships

We prepared and provided a suite of guidance and template documentation to participating local authorities. This enables them to benefit from established best practice and lessons learned elsewhere, and achieve a consistent approach.

The programme is now mature. Two residual waste treatment projects and five food waste treatment projects, utilising Anaerobic Digestion, have agreed contract arrangements with the private sector and construction is complete. A number have now become operational and we continue to support three projects which are in the procurement phase.



As part of our work on the Waste Infrastructure Procurement Programme over 300,000 tonnes per annum of waste is being diverted from landfill. This supports the reduction of carbon dioxide emissions against annual targets and produces renewable energy. Food waste also contributes, producing a high quality digestate that can be used as a soil improver or fertiliser.

Our focus is now shifting to help the Welsh Government stimulate a circular economy for waste treatment and re-processing.

### **21st Century Schools Programme**

Local Partnerships is currently working with Welsh Government to develop its PPP programme for schools, amounting to a £500 million investment as part of the second phase of the programme:

- ▶ providing support to the development of the PPP approach
- ▶ leading on the development of the business case for funding
- ▶ advising on governance and implementing the governance structures
- ▶ providing commercial and financial advice on the PPP approach

Local Partnerships support includes advising policy makers on the Welsh Government's wider PPP programme.

### **Alternative Delivery Models**

We support local authorities in Wales to evaluate alternative models for delivering a wide range of services. We develop operational processes and act as a critical friend, providing external challenge to the authority, assuring the success of:

- ▶ joint ventures, both public-public and public-private
- ▶ outsourcing
- ▶ modified in-house provision
- ▶ local authority owned trading companies

### **Contract Reviews and Operational Savings**

We continue to support local authorities in Wales delivering maximum value from PFI arrangements. Our approach is informed by our unrivalled PFI experience and typically takes the form of:

- ▶ an initial, high-level review of and commentary on:
  - the contractual arrangements
  - contract management and governance structures
- ▶ stakeholder interviews to identify how the arrangements are being implemented
- ▶ recommendations based on this review demonstrating how value for money might be improved

Our recommendations range from specification or contractual adjustments through to refinancing or potential termination. We have worked for local authorities and police forces, through Home Office sponsored programmes. For example we worked with one police force to identify whole-life, cashable savings of over £1.5 million resulting from the rectification of payment provision implementation.



The relationship with Local Partnerships gives me invaluable access to capacity and skills for procurement, programme management and projects and is flexible and responsive to my needs.”

Jasper Roberts, Deputy Director, Waste and Resource Efficiency,  
Welsh Government

### How we can help

Our team of experts works solely for the benefit of the public sector. Across our specialist programme teams we provide trusted, professional support and advice. We help organisations transform the way they deliver services across the following areas:

- ▶ developing and reviewing strategic business cases and business plans
- ▶ service transformation and change
- ▶ modelling and legal frameworks for alternative service delivery models
- ▶ options' appraisal and assurance of your chosen approach
- ▶ forming effective partnerships (inter-agency brokerage)
- ▶ sourcing and commissioning, complex contract negotiation and management
- ▶ economic development and planning
- ▶ delivering infrastructure

**Our strategic position across national and local government gives our clients a unique insight into current best practice and market intelligence from across the UK, improving your chance to succeed.**

**To find out more about how we can support you, contact:**

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[localpartnerships.org.uk](http://localpartnerships.org.uk)



Local Partnerships is jointly owned by



**Local Partnerships: the public sector delivery specialists**

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